

\$95,910,566 Generated for our community

United Way at work in Miami-Dade County

Sources of revenue and services:

| | |
|---|--------------|
| Estimated campaign and other revenues | \$57,459,312 |
| Special grants | 936,055 |
| Matching gifts | 29,347,796 |
| Volunteer time | 1,093,015 |
| In-kind gifts | 7,054,389 |
| Total estimated services | \$38,451,254 |
| Total estimated revenues and estimated services | \$95,910,566 |
| How estimated resources were used in 2005-2006: | |
| Human care services ¹ | \$84,419,704 |
| United Way overhead ² | 7,604,525 |
| Investments for the future | 3,886,337 |



¹Includes allocations to agencies and services as well as distribution of government money, matching gifts, value of services provided by volunteers, and in-kind gifts.

Note: Per The Independent Sector, volunteer time above is valued at an average of \$18.04 per hour.

Audited financial statements for fiscal year ending June 30, 2005 are available on our website, www.unitedwaymiami.org.

United Way of Miami-Dade is one of 1,400 autonomous United Ways around the country. Each is governed by a local volunteer board. Following are the leaders who guide your United Way:

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United Way of Miami-Dade



Thanks to your generosity, United Way invests in local health and human service programs that are delivering real, lasting results every day in our community.

Three years ago, our board approved a community plan that focuses our work on achieving outcomes in four specific areas determined to be essential in improving people's lives and the community. Here are some examples of how we're measuring up in each of the areas:

Helping kids and families lead successful lives

Nationally, one in four Hispanics will drop out of school. Half of them will leave by the eighth grade. The future for drop-outs is quite bleak, often leading to a life of poverty and prison. A United Way-funded youth leadership development program is working to reverse those trends by providing positive activities to low income, at-risk Hispanic and other minority youth. Participants learn the benefits of staying in school, saying no to drugs and other risky behaviors and setting goals for their future. **THE RESULT:** this past year, 75 percent of the participants improved their attendance and academic performance; 90 percent remained in school.

Improving health and independence

One in eight women is at risk of breast cancer. The good news is more women are surviving, largely due to early screenings. Among under- and uninsured women, survival rates are much lower because many are not aware of screenings or have no access to them. As a result, the cancer is not detected until it has reached advanced stages.

This past year, United Way funded a program that reached out to 16,372

underserved women to educate them about the importance of early breast and cervical cancer screenings. **THE RESULT:** 2,435 were referred for screenings and the 248 that tested positive were referred for treatment – beginning the road to recovery.

Responding to emergency and basic needs

On any given night in Miami-Dade, there are nearly 5,000 homeless people. Twenty-seven percent are families; most of which are hard-working ones that have fallen on hard times. United Way funds one of the only facilities that keeps homeless families together during this transitional period. The goal of the program is to help families find permanent housing by first helping them identify the issues that resulted in their temporary homelessness and then design a plan to address those issues, whether it be job training, credit counseling, legal assistance or others. **THE RESULT:** 97% of the families increased their income in three months and 69% of the families secured permanent housing.

Encouraging neighborhood and civic involvement

Volunteers devoted more than 58,000 hours to help United Way and Hands On Miami, our partner in volunteerism, connect with their community to improve lives. **THE RESULT:** 107 volunteers prepared tax returns for 2,409 low-income families, resulting in \$1.5 million in earned income tax credits to these families.



Harve and Richard

Dear Friends:

The past year has been an extraordinary one. Together, we have accomplished a great deal. This report highlights some of our most significant achievements.

We concluded our first round of investments as part of our community plan adopted by the board in 2004 and launched a new three-year funding cycle. We opened our United Way Center for Excellence in Early Education, a state-of-the-art national best practices center dedicated to elevating the quality of early childhood education for all children – the likes of which has never been done before.

As pleased as we are with our progress, much hard work remains ahead. To those of you who contributed to the community plan with a direct gift to United Way, we thank you. We trust you will feel good by the strides we are making. We hope others will be inspired to follow your example and choose to support this important work. Because, only all of us working together, can we improve lives and strengthen our community.

Richard D. Fain
Chair

Harve A. Mogul
President & CEO

United Way opens Center for Excellence in Early Education

The opening marked the culmination of 15 years of work by this United Way to ensure that all children are ready to learn when they enter school. Armed with overwhelming research regarding how a quality early education leads to better outcomes in young children, United Way decided to create a national Center for Excellence in Early Education focused on elevating the quality of early care and education for all children, here and beyond.

The center caters both to child and adult learners. For the adults – parents, child care professionals and

administrators and other business leaders – the focus is on improving their skills and knowledge about quality early care and education. At the demonstration school, 60 children (120 come August, 2007) are being exposed to the very best practices in early education.

The Center is a true community collaboration. Over the years, dozens of institutions and organizations – from our colleges and universities, to our public school system, to major children’s organizations, to the private sector – have come together to create this world-class learning and teaching center.



Improving people’s lives

When Jayme was 16, her mother passed away and her troubled life got more troubled. “I was living in an environment where no one cared whether you made anything of yourself or not.” Jayme says.

Jayme spent two years in foster care, but when she turned 18, she was no longer eligible to receive foster care services. Jayme knew she couldn’t make it on her own and she went looking for help. She’s not alone. 36% of youth leaving foster care without appropriate services end up homeless. Jayme found the help she was looking for at a United Way-funded program that works with young adults aging out of the foster care system.

“They taught me to be responsible, to stand on my own and to control my anger.” She went from a teenager with no dreams, to a high school graduate and now a second-year Dean’s List college student on her way to earning her associate degree in paralegal studies. Next stop is Barry University where a scholarship awaits Jayme. She wants to pursue a Bachelor’s in psychology and then a law degree.

“I wouldn’t be where I am today without the help I received. It turned my life around,” Jayme says of the United Way funded program. “Everything happens for a reason, even the bad things. You just have to be strong and not let anything get in your way.”

Jayme is just one of thousands of lives touched through your support of United Way.



Creating lasting solutions

When Luz and Gabriel brought their daughter Alyssa home from the hospital, Gabriel was not sure what to expect. “I had never held a newborn baby before, she was just so small,” Gabriel says.

The first months were not easy. When Alyssa was eight months, Luz signed up for “Baby and Me,” a class for parents and babies under 12 months, offered at the United Way Center for Excellence in Early Education in partnership with University of Miami Miller School of Medicine and The Children’s Trust.

Quality early care like Baby and Me classes are proven to result in better parent-child relationships, increased language ability in the child and a greater level of school readiness.

“Luz pushed me to go to the first class. I figured I’d go once and then she would take Alyssa from then on,” Gabriel says. “I had no idea it was going to be such a great experience.”

The family was hooked from day one. “Every parent wants to be the best parent and this class shows you how,” says Gabriel. The nine-week program meets once a week for an hour and an half.

A group of eight to 10 parents bond with their children, while discussing topics like child growth and development, as well as parenting skills. The parenting classes are open to all parents in the community, regardless of whether their children attend the Center’s Demonstration School. Alyssa does not.



Before the program Alyssa barely crawled. Nine weeks later, there’s no stopping her. Luz and Gabriel watch with pride as their little girl takes off around the room. Her parents are convinced her first steps are not far away.

Alyssa is also sleeping through most of the night. After learning about the importance of routines, her parents were able to develop a schedule for Alyssa and get her to bed without much fuss.

“Luz and Gabriel are our superstars, they never missed one class” says the program’s coordinator Elana Mansoor, PsyD. “It’s wonderful to see parents so engaged and committed to helping their children develop. That is what this program is all about.”

When United Way opened its Center for Excellence in Early Education on January 8 of this year, it opened a world of new opportunities for the this family as well as for all children, families, early childhood professionals and child advocates throughout Miami-Dade and beyond.

Other milestones in 2006–2007:

- Our community demonstrated record caring in 2006, raising a total of \$50.6 million to help improve lives. Giving to the community plan increased by five percent – among the highest growth rates of United Ways across the country.

- We engaged more than 150 volunteers in a nine-month process to determine how best to invest United Way community plan dollars. 139 programs at 64 impact partner agencies were approved for funding for the 2007-2010 investment cycle.

- Charity Navigator, America’s leading independent evaluator of charities, awarded us its top 4-star rating in recognition of our strong financial health.

- We turned every \$1 invested directly in the community plan into \$2.10 worth of help through volunteer time, matching grants, and in-kind gifts – all with overhead costs of just 12%.

- United Way honored Liz and Adolfo Henriques with its Alexis de Tocqueville Award for Outstanding Philanthropy at a private reception hosted by Jayne and Leonard Abess and Bo Derek.

- United Way’s Women’s Leadership annual breakfast brought together 766 women in our annual celebration of philanthropy and service to the community.

- The Ninth Annual United Way’s Mayor’s Ball aboard Royal Caribbean’s Liberty of the Seas was our most successful fundraising event ever -- raising \$1.85 million.